

**RIGHT
NOW
AT
VALERO.**



To the San Antonio community and Valero partners:

First, I'd like to express my appreciation to Joe Gorder for everything he's done for Valero during his tenure as CEO and will continue to do as Executive Chair. Joe led a repositioning of our strategy through capital discipline, innovation and strong execution. I'm grateful for his leadership and proud of what Valero has accomplished, and I'm honored to build on that foundation as we continue to advance our position as a leading manufacturer of liquid transportation fuels.

Turning to the business, I am pleased to report that we had solid financial results in the second quarter, underpinned by strong execution across all our business segments. Our refineries ran well and product demand was strong. Our renewable diesel business set records for sales volumes driven by incremental production from the new Diamond Green Diesel (DGD) plant in Port Arthur, Texas.

The DGD Sustainable Aviation Fuel (SAF) project at Port Arthur is progressing on schedule. The plant is expected to have the ability to upgrade half of its current 470 million gallon annual renewable diesel production capacity to sustainable aviation fuel, or SAF. It is expected to be completed in 2025 and is estimated to cost \$315 million, with half of that attributable to Valero. With the completion of this project, DGD is expected to be one of the largest manufacturers of SAF in the world.

These projects expand our long-term competitive advantage and I want to commend our projects and operations teams for their dedication and execution. Our people and culture are fundamental to Valero's success.

Valero began with one refinery, and today we are the world's largest independent refiner. Valero was one of the first refiners to produce low-carbon transportation fuels, and today we are one of the world's largest producers of these fuels. Behind these accomplishments are our people - 9,700 globally, 5,000 of those in Texas, with nearly 1,800 here in San Antonio. I am very proud of our employees' unrelenting dedication to our company and to ensuring that we operate safely, reliably and in an environmentally responsible way. It also takes the trusted support of our business partners, who work hand-in-hand with us so that we can make the fuels and products essential to modern life. I appreciate all they do to partner with us in business and in our communities.

Valero's culture of caring for our communities has been in our roots for more than four decades. Over this period, \$232 million has been raised through the Valero Texas Open and Benefit for Children, more than \$255 million has been provided to seventy United Way affiliates across the U.S., and 1.8 million hours volunteered. I appreciate the kindness and generosity of our people and the contributions of our business partners to make a meaningful difference in our communities.

Let's continue building an enduring legacy with the actions we take right now.

Have a safe and enjoyable summer.



Sincerely,

R. Lane Riggs,
Valero Chief Executive Officer and President



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To appreciate a company's true value, you have to understand the heart of its people.



Through the decades:

- *\$232 million raised through the Valero Texas Open and Benefit for Children for hundreds of charities.*
- *\$255 million provided to United Way affiliates across the U.S.*
- *1.8 million hours volunteered in the communities where we live and work.*



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At **Valero**, we know that tomorrow is built on the actions we take today.
Right now.